Natural Hazards Commission
Toka Tū Ake

Minutes of the meeting of the Board

9.00am – 4.00pm | 28 May 2026
Venue: NHC, 161 Victoria Street, Wellington

Present:

Chris Black (Chair)
Alastair Hercus
Fiona Wilson
Scott Lewis
Erica Seville
Andrea Brunner

Apologies:

In attendance:

Tina Mitchell, Chief Executive
Chris Chainey, Chief Financial Officer
Catherine Taylor, Chief People Officer
Jo Horrocks, Chief Resilience Officer
Rob Hodgson, Chief Data Officer
Michala Beacham, Chief Strategy Officer
Kate Tod, Chief Readiness Officer
Hamish Wall, Chief Canterbury Officer
Zoe Morley, Director OCE
s9(2)(a) [redacted]
s9(2)(a) [redacted], Natural Hazard Portal Lead
s9(2)(a) [redacted], Head of Strategic Readiness

The meeting was declared open at 9.00am

	Agenda items & key discussion points	Actions required	Responsibility and due date
Section 1- Board Governance			
Commissioners joined the meeting at 9.00am *Tina Mitchell, Chris Chainey, Catherine Taylor, Jo Horrocks, Rob Hodgson, Michala Beacham, Kate Tod, Hamish Wall, Zoe Morley and* s9(2)(a) [redacted] *joined the meeting at 9.00am*			
1.1	**Present and apologies** No apologies were noted.		
1.2	**Interest Register/Conflicts of Interest** No new Conflicts of Interest were noted.		
s9(2)(a) [redacted] *joined the meeting at 9.04am*			
5.1	**Resilience strategy update – (*moved from 27 May Board meeting*)**		

	Agenda items & key discussion points	Actions required	Responsibility and due date
	The Board discussed: • a demonstration of the new Natural Hazards Portal launching 10 June 2026 • the pilot for Bay of Plenty which will provide hazard information alongside the existing claims information • the use of the portal to display the nationwide flood map being developed by the Ministry for Cities, Environment, Regions and Transport. The Board: a) **noted** overall progress through the Resilience Strategy and across three spotlight areas, and the value of Action Plans designed to deliver key areas of the Resilience Strategy.		
s9(2)(a)	*left the meeting at 9.40am*		
Section 2 - Key matters for discussion and approval			
2.1	**Environmental scan** The Board discussed a PESTLE scan: • the political environment including the 2026 election, structural reforms underway across the central and local government, and initiatives related to climate change adaptation • the economy noting the impact of the conflict in the Middle East on fuel and other products and services, the rising cost of living, unemployment, national productivity and the global environment • the social environment with the improving public perception of NHC, rising public expectations, the risk of lower social cohesion and rising mistrust from mis/dis-information • technology including the role of AI, data and cyber risks, and advancements in technology such as drones which could support work across the scheme • legal/regulatory environment with a range of CES matters progressing		

	Agenda items & key discussion points	Actions required	Responsibility and due date
	• environmental factors including climate change, the frequency and severity of weather events coupled with the increasing forecasting expectations, with ESNZ well positioned to support, provided they are appropriately funded.		
2.2	**All of Government Risk Financing** s9(2)(f)(iv) [redacted]		

	Agenda items & key discussion points	Actions required	Responsibility and due date
	e) **provided feedback** on how the Board wishes to remain engaged on this initiative from a governance perspective s9(2)(f)(iv)		
Michala Beacham left the meeting at 10.34am *Chris Chainey, Catherine Taylor, Rob Hodgson, Hamish Wall, left the meeting at 10.36am* *The Board took a break from 10.35am to 10.45am*			
5.2	**Readiness strategy update – *(moved from 27 May Board meeting)*** The Board: a) **noted** the progress update on the Readiness Strategy.		
Kate Tod and Jo Horrocks left the meeting at 10.58am s9(2)(a) *joined the meeting at 10.58am*			
2.3	**Wellington Earthquake Board simulation exercise** The Board: a) **noted** the planned approach and objectives for the Wellington earthquake simulation exercise b) **provided feedback** on the draft Board Emergency Governance Protocol c) **participated** in the discussion exercise and debrief to identify refinements for a final protocol to be brought back for sign-off.	New laminated emergency contact cards for Board once new Commissioner(s) are onboarded	s9(2)(a) August 2026
s9(2)(a) *left the meeting at 12.30pm* *The Board took lunch from 12.30pm to 1.00pm*			

	Agenda items & key discussion points	Actions required	Responsibility and due date
Chris Chainey, Catherine Taylor, Jo Horrocks, Rob Hodgson, Michala Beacham, Kate Tod, Hamish Wall joined the meeting at 1.00pm			
2.4	s9(2)(g)(i) [redacted] The Board: a) **discussed** the attached slide pack at 2.6.1 in the Diligent Board pack b) **noted** management has completed further analysis and recommends that additional work is undertaken on the s9(2)(g)(i) [redacted] c) **agreed** the scope for future advice to be brought back to the Board in November 2026.		
The Board took a break from 2.12pm to 2.30pm			
2.5	**Canterbury recovery: maintaining momentum and the path to satisfactory completion of the recovery** The Board: a) **noted** the progress and impacts delivered so far this financial year under the Canterbury Strategy, including the operating controls now in place to support satisfactory completion b) **noted** the strengthened drainage damage controls now in place and the early impacts observed on volume and trends		

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	c) **provided** feedback on horizon two direction of the Canterbury Strategy including the proposed focus areas, outcomes and risks d) **noted** that in 2027 management will provide advice to the Board on whether any further legal or policy mechanisms should be explored to expedite addressing the tail of remaining Canterbury claims.		
Chris Chainey, Catherine Taylor, Jo Horrocks, Rob Hodgson, Michala Beacham, Kate Tod, Hamish Wall left the meeting at 3.32pm			
5.5	**Verbal updates from Board Chair subcommittees *(moved from 27 May Board meeting)*** The March meeting of the PCGC included a presentation on the Future of Work by Deloitte, reviewed the timetable for assessing the Chief Executive performance, the Health & Safety strategy and policy. The PCGC also discussed the early approach to staff remuneration approach for the year.		
	All of Government Risk Financing *(continued)* The Board discussed: • scheduling special Board meetings in June, July and October to allow timely consultation with the Board on the All of Government Risk Financing activity, noting this has been renamed to Public Infrastructure Risk Management Scheme (PIRMS).		
2.6	**Reflections**		
2.7	**Karakia**		

Meeting closed at 4.05pm
The next Board meeting is scheduled for 25 June, NHC, 161 Victoria St, Wellington Office These minutes were signed as a true and correct record. ________________ Chris Black Date Board Chair