Minutes of the meeting of the Board

9.00am – 3.30pm | 27 May 2025

Venue: NHC Toka Tū Ake, 161 Victoria St, Wellington

Present:
Chris Black (Chair)
Ruth Dyson
Alastair Hercus
Erica Seville
Fiona Wilson
Scott Lewis
Ziena Jalil

Apologies:

Andrea Brunner

In attendance:

Tina Mitchell, Chief Executive
Chris Chainey, Chief Financial Officer
Catherine Taylor, Chief People Officer
Jo Horrocks, Chief Resilience and Research Officer
Rob Hodgson, Chief Data Officer and Acting Chief Strategy Officer
Michala Beacham, Chief Strategy Officer
Pip Andrews, Head of On-solds
Kate Tod, Chief Readiness and Recovery Officer
Hamish Wall, Chief Performance and Improvement Officer
Zoe Morley, Director OCE, Secretariat
s9(2)(a)

External Attendees:
s9(2)(a)

The meeting was declared open at 9.00am

	Agenda items & key discussion points	Actions required	Responsibility and due date
Section 1	**Key matters for discussion**		
Commissioners joined the meeting at 9.00am *Tina Mitchell, Zoe Morley and* s9(2)(a) *joined the meeting at 9.00am* *Chris Chainey, Catherine Taylor, Jo Horrocks, Rob Hodgson, Michala Beacham, Pip Andrews, Kate Tod and Hamish Wall joined the meeting at 9.00am* s9(2)(a)			
	s9(2)(g)(i)		

	s9(2)(a) [redacted] s9(2)(g)(i) [redacted]		
1.1	**Resilience update, including cross Government work on climate adaptation** The Board: a) **noted** the update on implementing the Resilience Strategy for Natural Hazard Risk Reduction 2024-2029, including progress on our Enterprise Business Plan and Statement of Performance Expectations indicators.	Climate adaptation to be included on a future Board agenda	November 2025
s9(2)(a) [redacted] *The Board took a break from 10.34am to 10.44am*			
1.2	**Readiness Strategy** The Board: a) **provided feedback** on the draft Readiness Strategy b) **discussed** the Board's risk appetite for readiness c) **noted** the final Readiness Strategy will be provided in June 2025 for approval.		
The Board took a break from 11.25am to 11.45am			
Section 2	**Key matters for approval**		
2.1	**Loss Modelling Strategy** The Board: a) **noted** feedback from the April MoRF subcommittee meeting and Management's response b) **approved** the refreshed Loss Modelling Strategy subject to small adjustments requested by the Board.		
2.2	**Geonet contract** The Board discussed:		

	• the future of Geonet funding and the dynamic environment as GNS and NIWA merge into a single entity. The Board: a) **approved** FY25/26 and FY26/27 funding for GeoNet to the level of $4 million per year, noting the funding period of two years aligns with other parties' commitments b) **delegated** the execution of any contract variation required to the Chief Executive c) **noted** the current and future funding levels for the GeoNet programme.		
The Board took lunch from 12.45pm to 1.15pm *Tina Mitchell left the meeting at 1.15pm* s9(2)(a) [redacted] *The board had a HSSW Q&A session with Wellington employees from 1.15pm to 1.46pm*			
Section 3	**Other matters for discussion**		
	Key insights from H&S floor walk Commissioners noted: • the positivity evident, with people clearly finding 161 Victoria St a place where they want to work • the open and welcoming manner of teams to Board members • the flexibility of the space to support a large variety of working styles • the sense of safety resulting from the visible bracing and from the knowledge that the building is base isolated s6(d) [redacted]		
3.1	**Data and Digital strategy and delivery update, including data & analytics capability project update** The Board: a) **noted** the update on our progress in delivering against the Data & Digital Strategy.		

3.2	**Cyber Security** The Board discussed: • running simulations as an important tool to build and maintain muscle memory, should the need arise. The Board: a) **noted** the Board's role in a major cyber incident b) **noted** the key decision points and decision-making criteria to which the Board should have regard during an event, and c) **noted** the requirement to periodically review the key decision points and decision-making criteria in light of the evolution of threats and changing risk environment.	Cyber Security Checklist and Contact Lists to be added to an Event Response folder in the Resource Centre Schedule a cyber simulation exercise for Board for FY2025/26 in the Board work programme	s9(2)(a) June 2025 Zoe Morley June 2025
Section 4	**Other matters for discussion**		
Catherine Taylor, Jo Horrocks, Rob Hodgson, Michala Beacham, Pip Andrews, Kate Tod and Hamish Wall left the meeting at 2.58pm			
	SIPO – *carried over from 26 May meeting* The Board discussed: • "Capital Management Committee" CMC as the most appropriate name for the adapted MoRF Committee • the internal and external roles and responsibilities across Board, the Capital Management Committee and the ELT Investment Management Committee. The Board: a) **delegated review of** the updates to the governance sections to the Chair of ARC and Chair of MoRF, with final **approval** delegated to the Board Chair and Acting Chair, ahead of consultation with the Minister		
Chris Chainey left the meeting at 3.32pm			
4.1	**Any other business**		
Zoe Morley and s9(2)(a) left the meeting at 3.36pm			
4.2	**Reflections**		

5.3	**Karakia**		
Meeting closed at 3.42pm			

The next Board meeting is scheduled for 5 June 2025.

These minutes were approved as a true and correct record.

Chris Black
Board Chair

Date

The meeting finished at 3.42pm